



# **Welcome to the PASHRM and HCIF Spring Conference**

**April 4<sup>th</sup>, 2019  
ECRI Institute**



# Regional Safe Community

Spring Conference  
April 4, 2019

Pam Braun, BSN, MSN  
Vice President of Clinical Improvement

# Partnership for Patient Care (PPC)

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A multi-year collaboration between Independence Blue Cross  
and hospitals across the five county SE PA region

- HCIF launched PPC in 2006
- Overarching goal: To accelerate the adoption of evidence-based clinical practices by pooling the resources, knowledge, and improvement efforts of healthcare providers in SEPA



# PPC's Vision and Values

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Vision: To be the safest region in the country

## PPC Values

- Collaboration
- Trust
- Transparency
- Inclusiveness
- Measurement
- Accountability



# PPC Advisors

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- A voluntary expert panel of healthcare providers and partners from **16** organizations across SE PA
- Identifies the region's quality and patient safety priorities and provides guidance to HCIF in its PPC programs
- Provided oversight of **26** programs over **14** years

# PPC Community

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Through PPC, the region's quality and patient safety leaders have become a trusted, non-competitive community



*“A feeling of fellowship with others, as a result of sharing common attitudes, interests, and goals.”*

- Don't compete on safety
- Openly share experiences, resources and best practices
- Value the contribution of one another

# Shared Goal



Trust and  
transparency  
among the region's  
quality and patient  
safety leaders

+

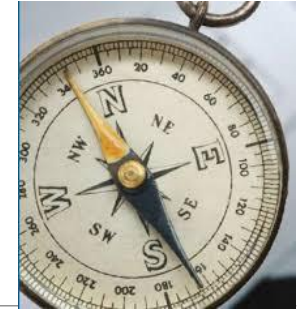
Expertise and  
experiences

=

Harm prevention

# Charter

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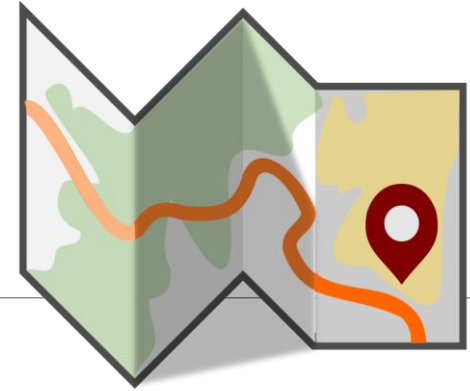


Develop a **regional safe community**

Harness the individual and collective wisdom, experiences and strengths of our regional community to advance the PPC vision by collaborating on and learning from safety event experiences and sharing patient safety approaches and best practices

# Roadmap

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Regional Safe  
Community

Safe Table

Safety Forum

# What is a Safe Table?

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Safe tables provide a forum where patient safety events are discussed and legally protected under the Patient Safety and Quality Improvement Act of 2005



# Protections

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- Face-to face, by invitation only
  - No recording
  - No identifiable notes
  - No submission of data
- Conducted within the PSO's Patient Safety Evaluation System
  - Members of PSO workforce while participating in the Safe Table
- Agree to maintain confidentiality of Patient Safety Work Product
- Authorization from facility to share Patient Safety Work Product
- No sharing protected health information (PHI) or identities of facility or individual providers

# Recruitment



- ✓ Gain the support of hospital CEO's
- ✓ Get buy-in from hospital attorneys
- ✓ Hospitals signed a Limited PSO Agreement with ECRI

# Risks and Benefits

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# Preparation

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Safe Table Participants had to:

- Sign a confidentiality agreement and authorization for Safe Tables
- Review guidance materials on handling patient safety work product
- Mandatory training: 2-part webinar series
  - Overview of PSOs, legal and regulatory environment
  - Safe Tables, establishing your PSES

# Safe Table Meetings



- **10** hospitals/health systems represented (all PPC-contributors)
- **1** representative per hospital/health system
- **5** in-person meetings per year
- **100%** of respondents rated the value of meetings as “excellent”

# Safe Table Evolution

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- Increased focus on SOLUTIONS
- Record and disseminate meeting highlights
- Bring and share policies, resources and tools
- Build themes into safety forum workshops

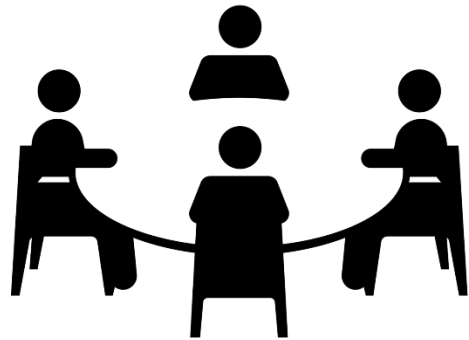
travel itinerary

DESTINATION:		LOCATION OF STAY:	
FLIGHT DEPARTURE:		HOTEL DETAILS:	
FLIGHT ARRIVAL:			
DAY 1:	WHAT TO DO:	HOW TO:	
DAY 2:	WHAT TO DO:	HOW TO:	
DAY 3:	WHAT TO DO:	HOW TO:	
DAY 4:	WHAT TO DO:	HOW TO:	

# From Safe Table to Safety Forum



- Themes that emerge from Safe Table inform Safety Forum workshop topics
- Quality & Safety leaders from PPC and non-PPC regional hospitals are invited to attend Safety Forums further advancing regional work



# Safety Forum Meetings

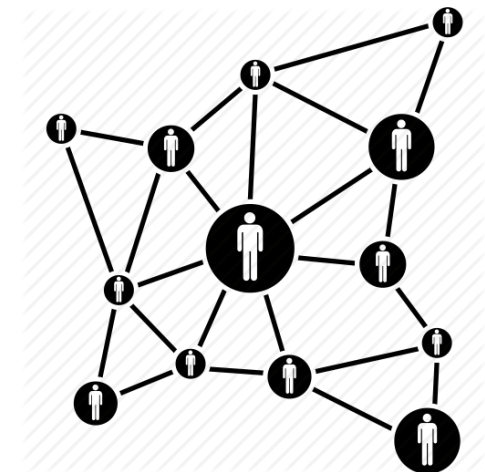


- 2 meetings per year
- 19 hospitals/healthcare organizations participate
- 78 total attendees
- 96% of attendees rated the overall quality of the meetings as “very good” to “excellent”

# Safety Forum Benefits

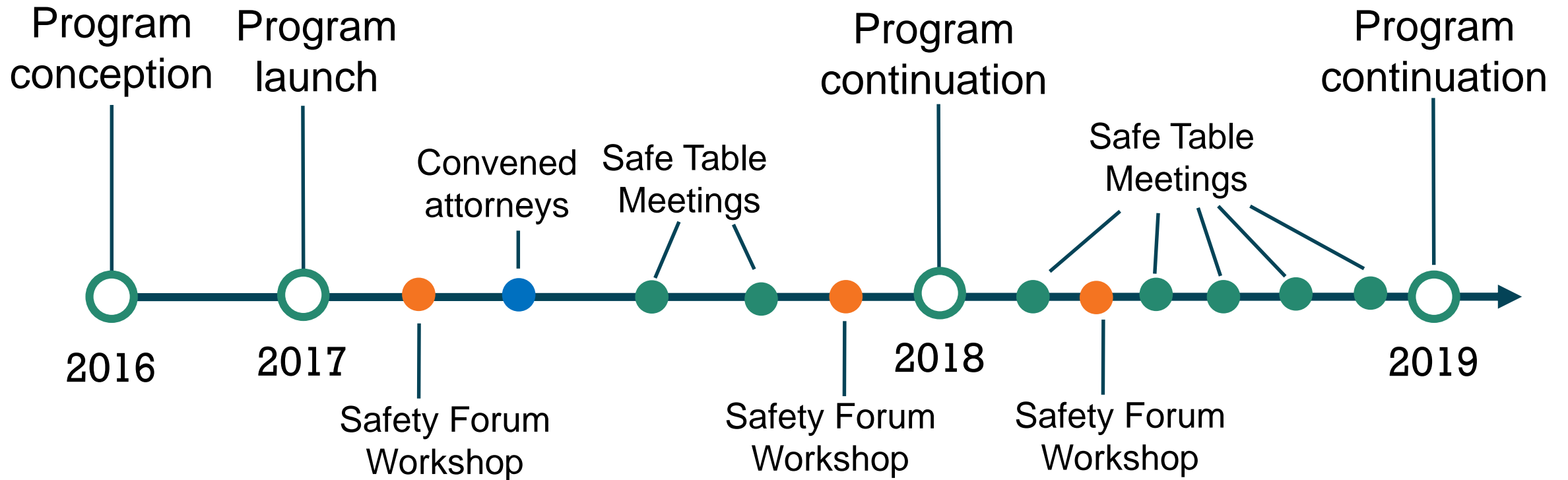
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- Focus on customized regional learning opportunities
- Workshop format and sharing of tools
- Networking opportunity with peers from local hospitals/healthcare organizations
- Learn from regional and national experts



# Timeline

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# Next Steps

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- 2019 ASHRM presentation of this program by Claudette Fonshell of HCIF and Barbara Rebold of ECRI Institute
- Continue with Safe Table meetings and identifying regional themes
- Plan for next Safety Forum meeting in Fall 2019 with focus on Safe Table themes

# How to Get Involved

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- Contact Pam Braun ([pbraun@hcfonline.org](mailto:pbraun@hcfonline.org)) for inquiries about Safe Table
- Contact Claudette Fonshell ([cfonshell@hcfonline.org](mailto:cfonshell@hcfonline.org)) if interested in being notified of the next Safety Forum event

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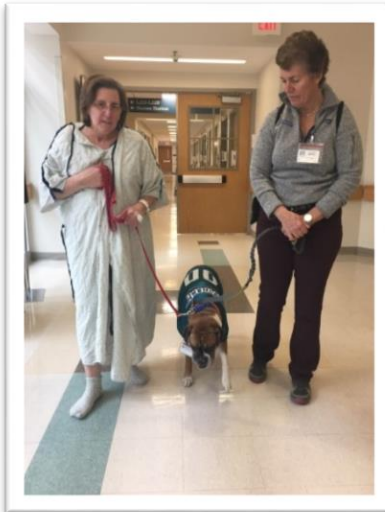
# Questions?



# **2018 Delaware Valley Patient Safety & Quality Award Program Winners**

# 2L Ambulation & **W.A.G.S.** Program

## Walking after General Surgery



Karen M. Perez, RN-BC, BSN,  
Team Coordinator,  
2 Lenfest Surgical Intermediate Unit

Megan Reinhart, RN-BC,  
BSN, Team Coordinator,  
2 Lenfest Surgical Unit



# Updated Progress (since award):

## 2L Ambulation Program:

- **Cardiology:**
  - **Heart Failure Unit Adopts Ambulation Program**
    - Helping heart failure patients reduce post-op complications
    - Getting patients out of bed and ambulating sooner



## Updated Progress (since award): 2L Ambulation Program:

- **H.E.L.P Boards:**  
Adopted throughout the hospital. Identifies patients who are appropriate to walk with a volunteer or a Therapy Dog and their handler



The whiteboard is titled "HELP VOLUNTEERS" in green marker. Below the title is a grid with five columns: "Room #", "Needs Walking", "Needs Feeding", "Needs Conversation", and "Other Needs". The grid has 12 rows. The first row contains the number "41" in the "Room #" column. The second row contains "56" in the "Room #" column. The third row contains "53" in the "Room #" column. The fourth row contains "36" in the "Room #" column. Checkmarks are present in the "Needs Walking" column for rows 3, 4, and 5, and in the "Needs Conversation" column for rows 2 and 4.

Room #	Needs Walking	Needs Feeding	Needs Conversation	Other Needs
41				
56		✓	✓	
53	✓		✓	
36	✓			

## Updated Progress (since award):

### 2L Ambulation Program:

- **W.A.G.S. Program**
  - Added more dogs
  - Total: 3
  - More engaged Patients



## Updated Progress (since award): 2L Ambulation Program:

- **Hospital-wide Leadership Presentation**
  - Presented Unit-based results to upper-level nursing leadership



# Implementation of 2L Ambulation Program:

## Project Goals:

- Ensure that patients are ambulating and when they are not, identify barriers to ambulation
- Improve patient participation in care
- Improve patient satisfaction
- Implement changes hospital wide
- Reassess barriers identified and find solutions in order to improve time out of bed for patients



# Implementation of 2L Ambulation Program:

## Research:

- Over a few months, ask patients about their time out of bed to chair and their time out of bed to the halls including amount of laps completed (e.g. Vascular patient vs. Bariatric Patient)
- This information will be used to determine a baseline of time out of bed for a variety of different surgeries



# Implementation of 2L Ambulation Program:

## Next Steps:

- Patients will have an order in the chart for **OOB – Ambulate per Protocol**

The order will include WHICH protocol to follow

- - Laparoscopic
- - Laparotomy
- - Thoracic
- - Lower Extremity Bypass
- - Non-Operative



## Implementation of 2L Ambulation Program:

### Next Steps:

Once protocols have been agreed upon by  
the Surgical Attending's  
Order in clinical program will look like this:

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☐ **Out of bed Protocol - Ambulation Protocol - Thoracic Surgery**

Once this order is placed, nursing will find the  
corresponding **Patient Ambulation Protocol Document**  
for the patient room



# Implementation of 2L Ambulation Program:

## Next Steps:

- Implement H.E.L.P. Board at safety huddles to assist in identifying appropriate patients for walking.



The whiteboard is titled "HELP VOLUNTEERS" in large, colorful letters. Below the title is a table with five columns: "Room #", "Needs Walking", "Needs Feeding", "Needs Conversation", and "Other Needs". The table has 10 rows. The first row contains the number "41" in the "Room #" column. The second row contains "56" in the "Room #" column. The third row contains "53" in the "Room #" column. The fourth row contains "36" in the "Room #" column. The fifth row is empty. The sixth row is empty. The seventh row is empty. The eighth row is empty. The ninth row is empty. The tenth row is empty. Checkmarks are present in the "Needs Walking" column for rows 2, 3, and 4, and in the "Needs Conversation" column for rows 2 and 3.

Room #	Needs Walking	Needs Feeding	Needs Conversation	Other Needs
41				
56		✓	✓	
53	✓		✓	
36	✓			

## Adding **Therapy DOGS** Research Shows that...

A growing body of research suggests that utilizing certified Animal-Assisted Therapy (AAT) dogs helps to **encourage physical activity as well as reduce stress and anxiety.**



## Adding **Therapy DOGS** Research Shows that...

In a systematic literature review of quantitative studies on dog-assisted interventions in healthcare, Lundqvist *et al.* suggest that **utilizing therapy dogs had positive effects on stress and mood.**



## Adding **Therapy DOGS** Research Shows that...

The official journal of the Association of Perioperative Registered Nurses states that **some of the goals that can be met by using trained and certified therapy animals** are:

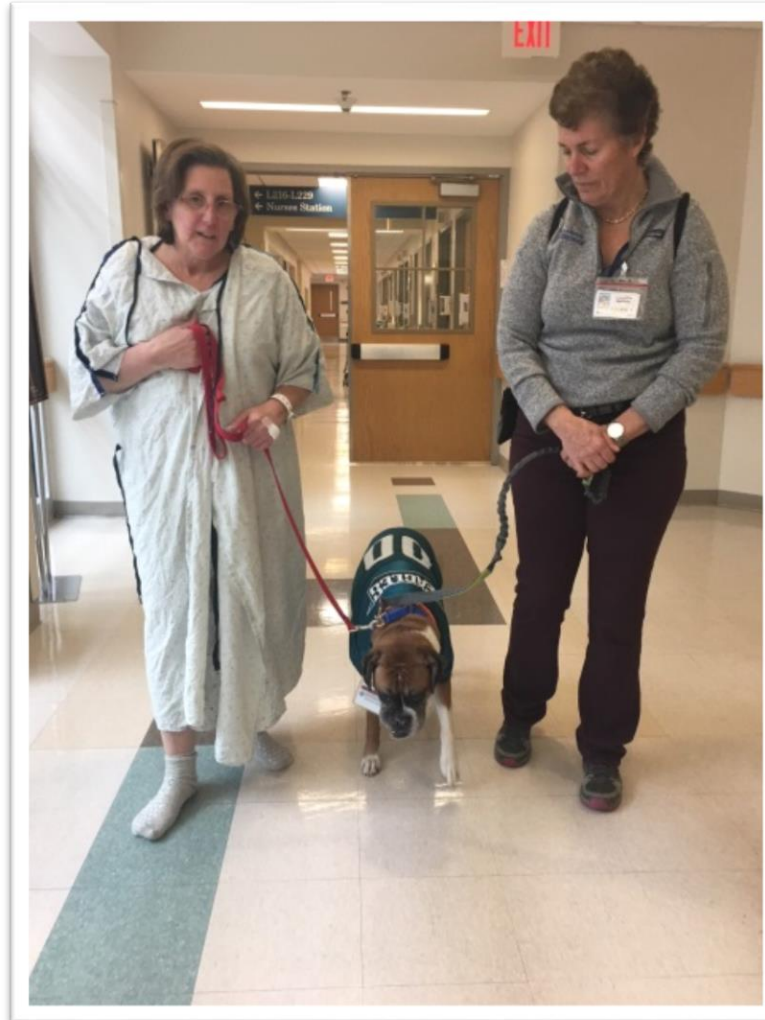
- **Reducing stress preoperatively**
- **Motivating patients to have a positive attitude**
- **Promoting postoperative activity**
- **Reducing the need for pain medication**

(Miller & Ingram, 2000).

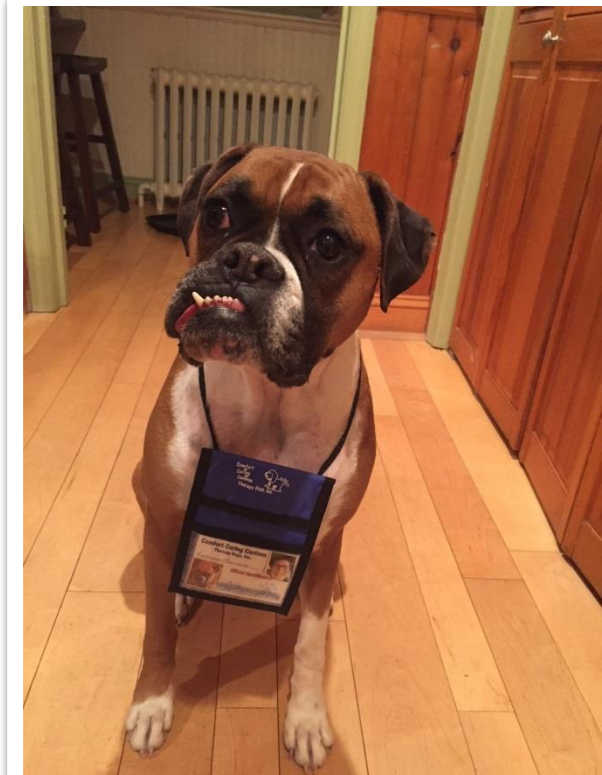


## Our Patient's Story:

- Post/Op/Day #2  
Hernia Repair
- PMH: Anxiety  
and Depression



## Not Just any Dog ...



### An AAT-Certified Dog is:

- An Animal-Assisted Therapy (AAT) certified animal who participates in structured programs designed by health care professionals
- A dog who has this specialty certification

Questions?



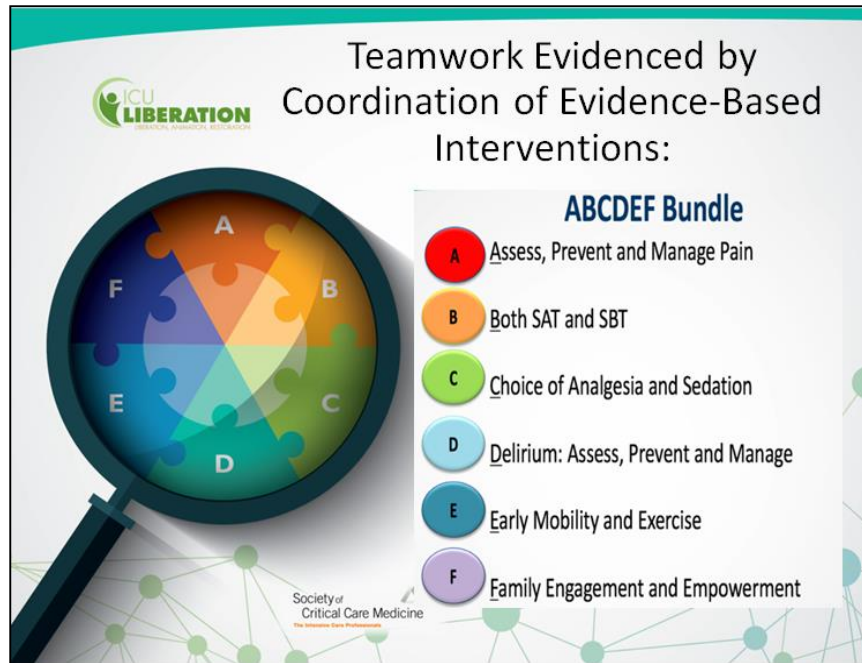
*Update*

# ICU Liberation: Executing the ABCDEF Bundle Daily

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**April 4, 2019**

# Enacting the ABCDEF Bundle



Society of Critical Care Medicine:  
ICU Liberation

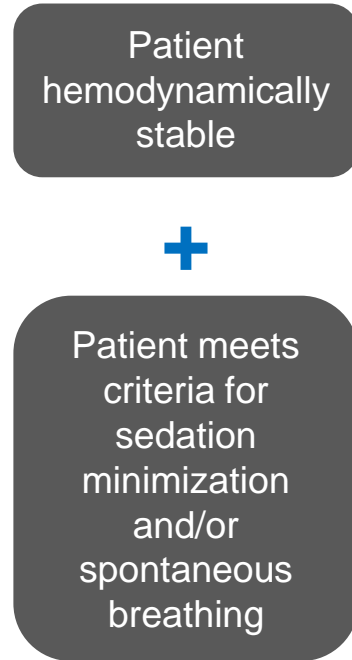
- 69 ICUs across USA



Penn Medicine:

- 6 Hospitals
- 16 ICUs

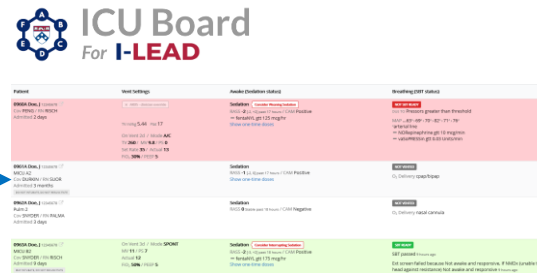
## Clinical Algorithm



## Real time feedback

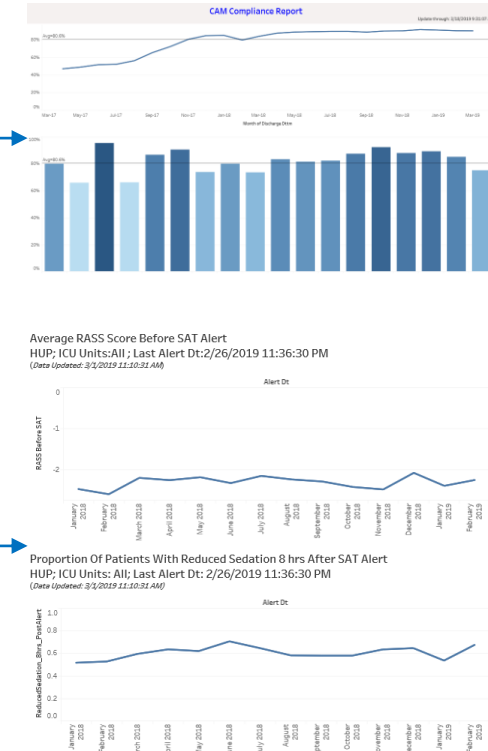


Text alerts to RT and RNs



Updates the ICU Board

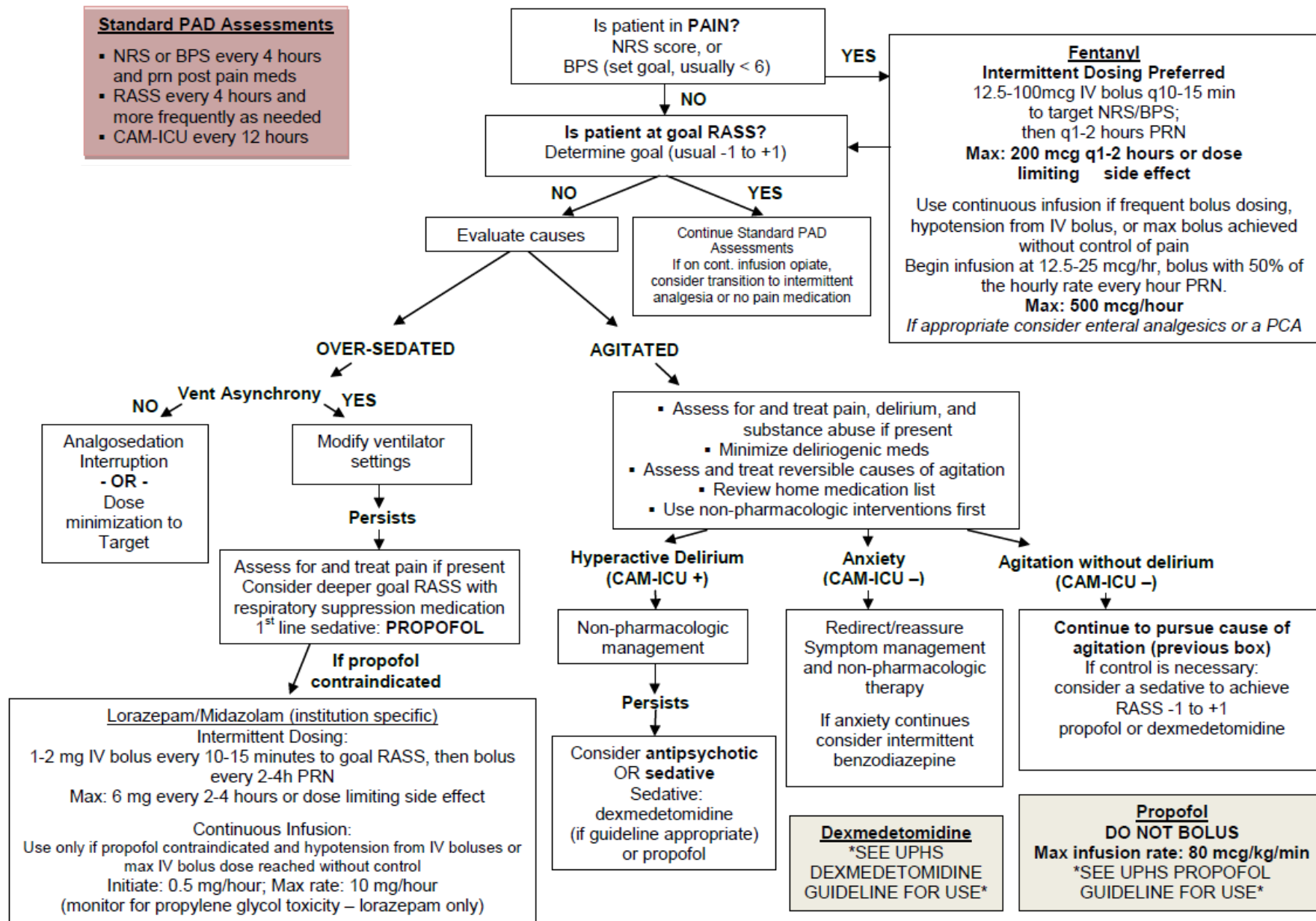
## Tracking performance



# PAIN, AGITATION, AND DELIRIUM GUIDELINE FOR MECHANICALLY VENTILATED PATIENTS

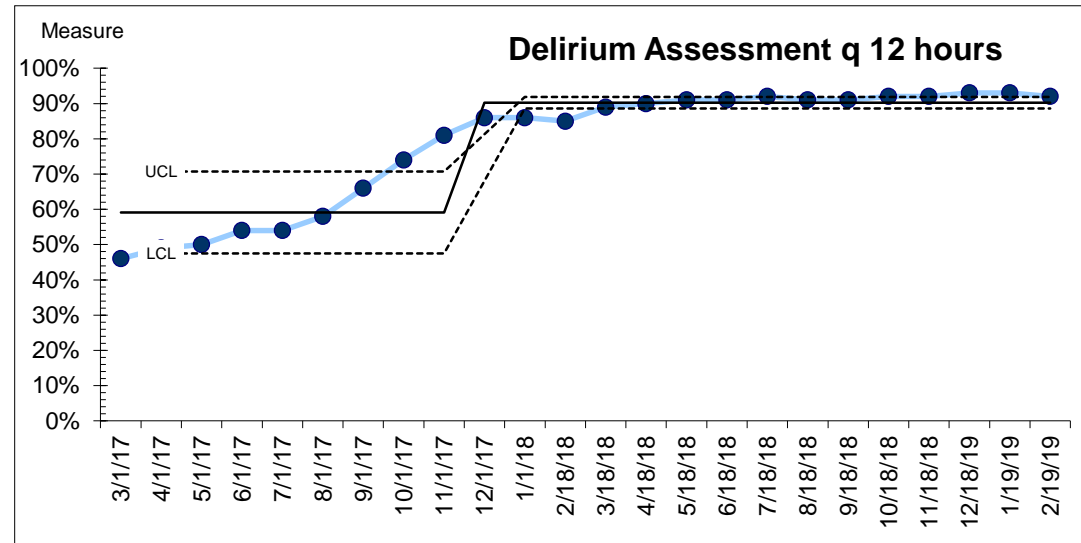
## Standard PAD Assessments

- NRS or BPS every 4 hours and prn post pain meds
- RASS every 4 hours and more frequently as needed
- CAM-ICU every 12 hours

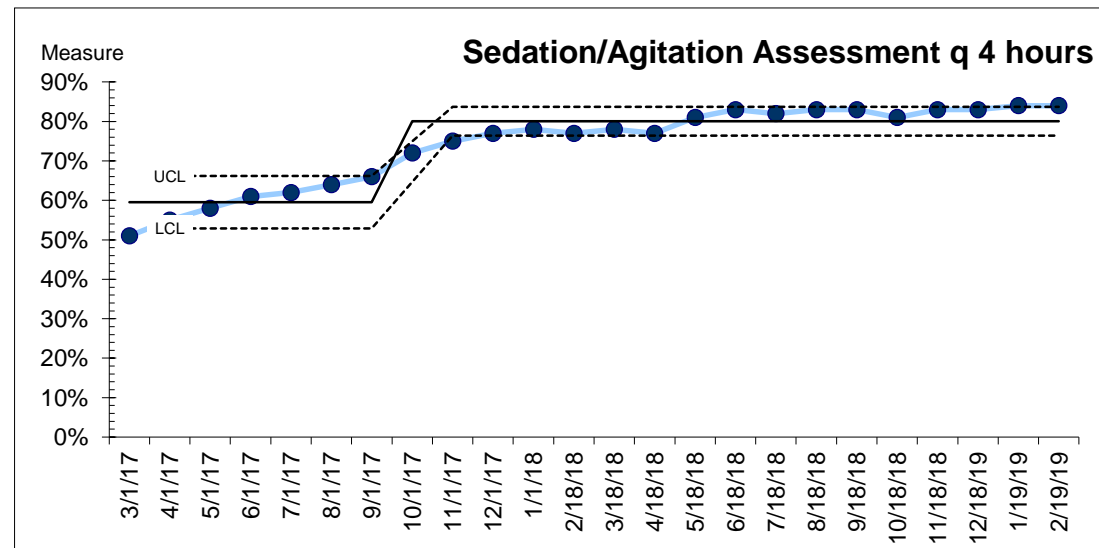


# Nursing Assessment

## Confusion Assessment Method (Delirium)



## Richmond Agitation Sedation Score (RASS)



# Goal Setting and Performance Feedback



AWAKE

BREATHING

0967A

On Vent 3d / Mode **A/C**  
TV 350 / MV 9.4 / PS 0  
Set Rate 22 / Actual 22  
FiO<sub>2</sub> 60% / PEEP 7.5

Sedation

Consider Weaning Sedation

RASS -4 [-4, -3] past 17 hours / CAM UTA  
— fentaNYL gtt 75 mcg/hr

NOT SBT READY

Consider Weaning FIO2

DUE TO Hemodynamic instability  
AND High FiO<sub>2</sub> 60

O<sub>2</sub> Sat ...97>97>96>96>96>95

0968A

Sedation

RASS -1 [-1, 0] past 14 hours / CAM Negative  
[Show one-time doses](#)

TRACH COLLAR

O<sub>2</sub> Delivery tracheal collar

0969A

On Vent 3d / Mode **SPONT**  
MV 8.5 / PS 12  
Actual 24  
FiO<sub>2</sub> 40% / PEEP 5

Sedation

RASS +2 [-3, +2] past 13 hours / CAM Positive  
— fentaNYL gtt 75 mcg/hr  
— dexmedetomidine gtt 0 mcg/kg/hr  
[Show one-time doses](#)

SBT READY

Extub screen met? No an hour ago

0970A

Sedation

RASS -1 [-1, 0] past 17 hours / CAM Negative  
— fentaNYL gtt 50 mcg/hr

VENTED + TRACHED

# ABC Alert – Smartphone Text Alerts

## SAT Alert

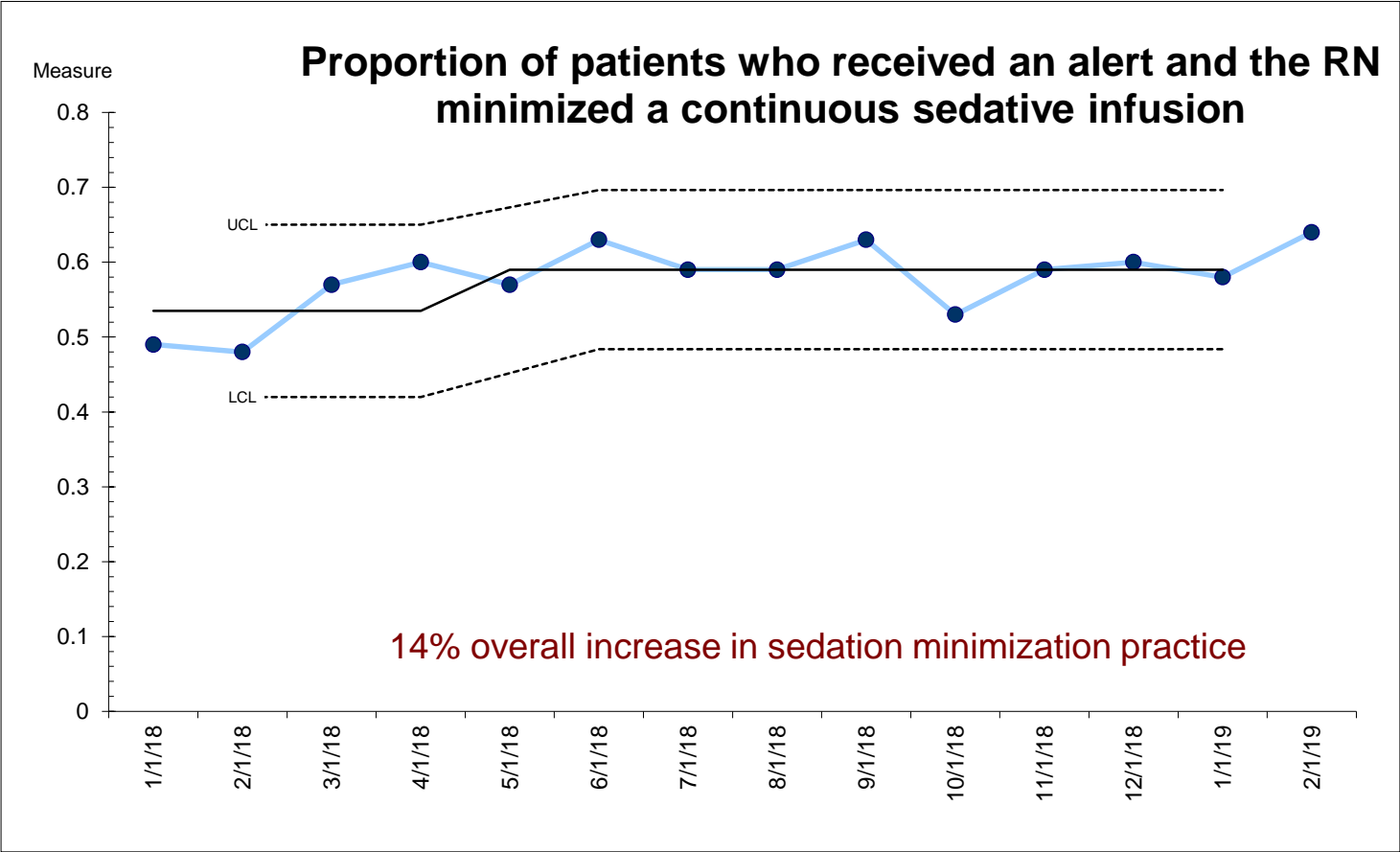


## SBT Alert

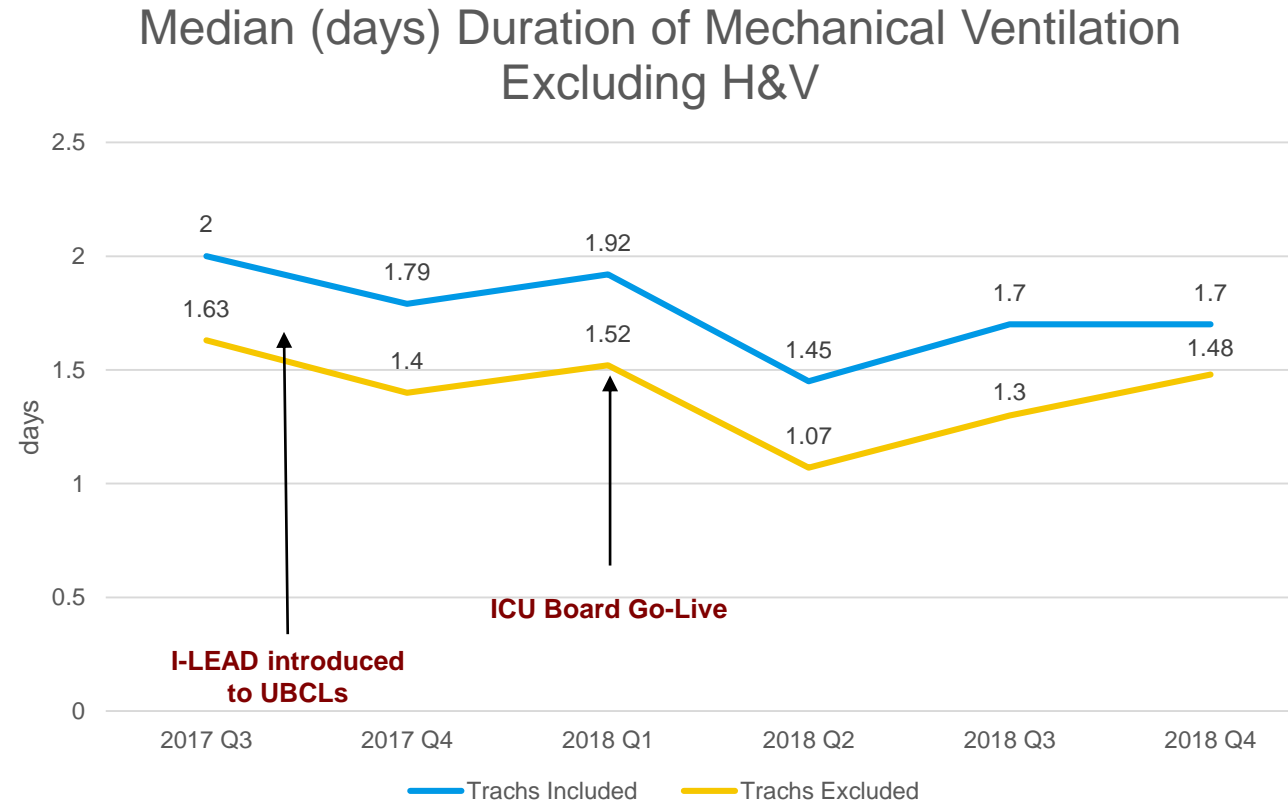
Patient DH (FP9, 0968A) is SBT ready, but appears over-sedated. Reassess need for sedation. View patient SBT and Sedation state (UPHS wifi required):

Patient DH (FP9, 0968A) is SBT ready. View patient SBT and Sedation state (UPHS wifi required):

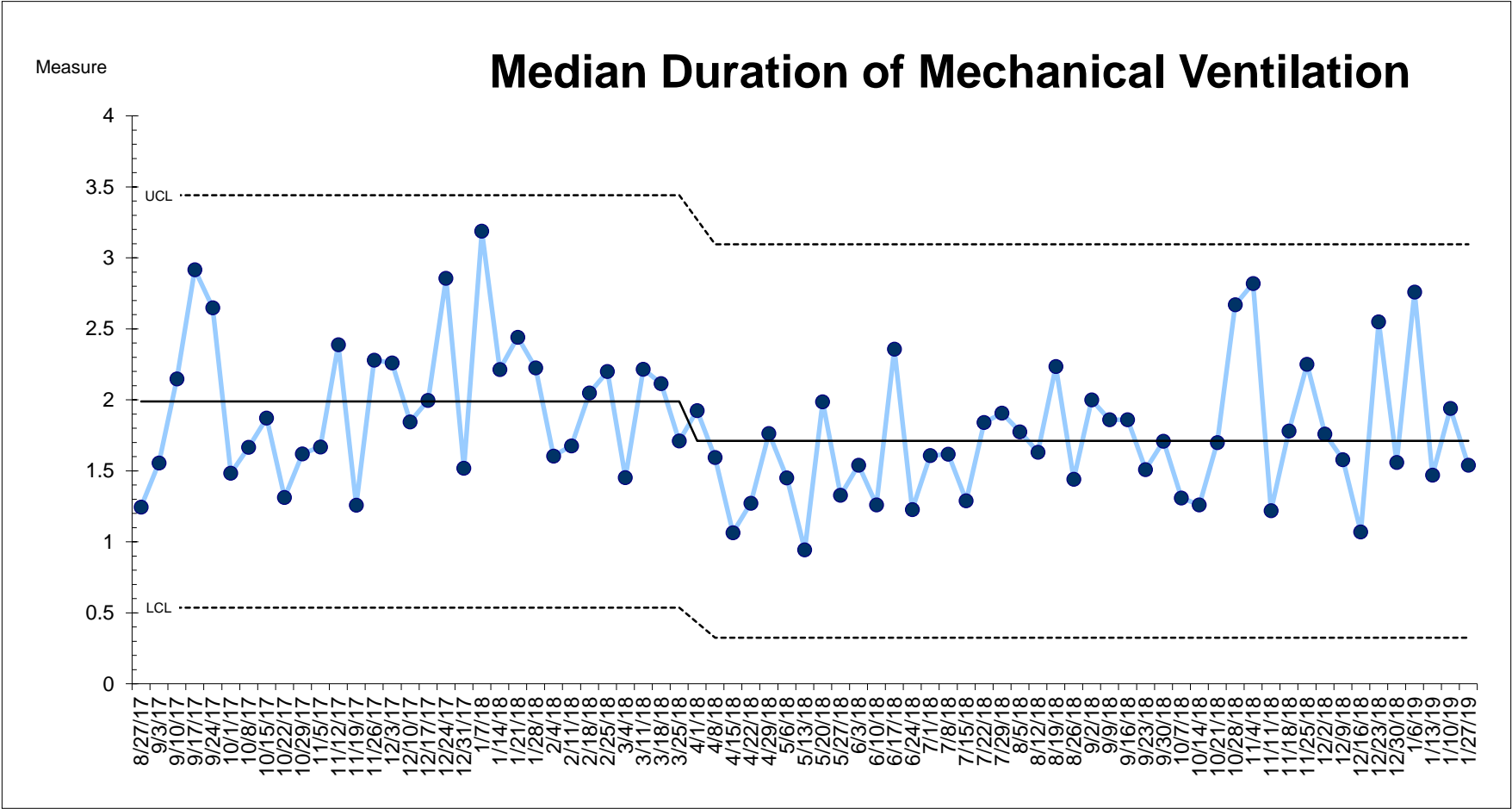
# Sedation Minimization



# Mechanical Ventilation



# Duration of MV

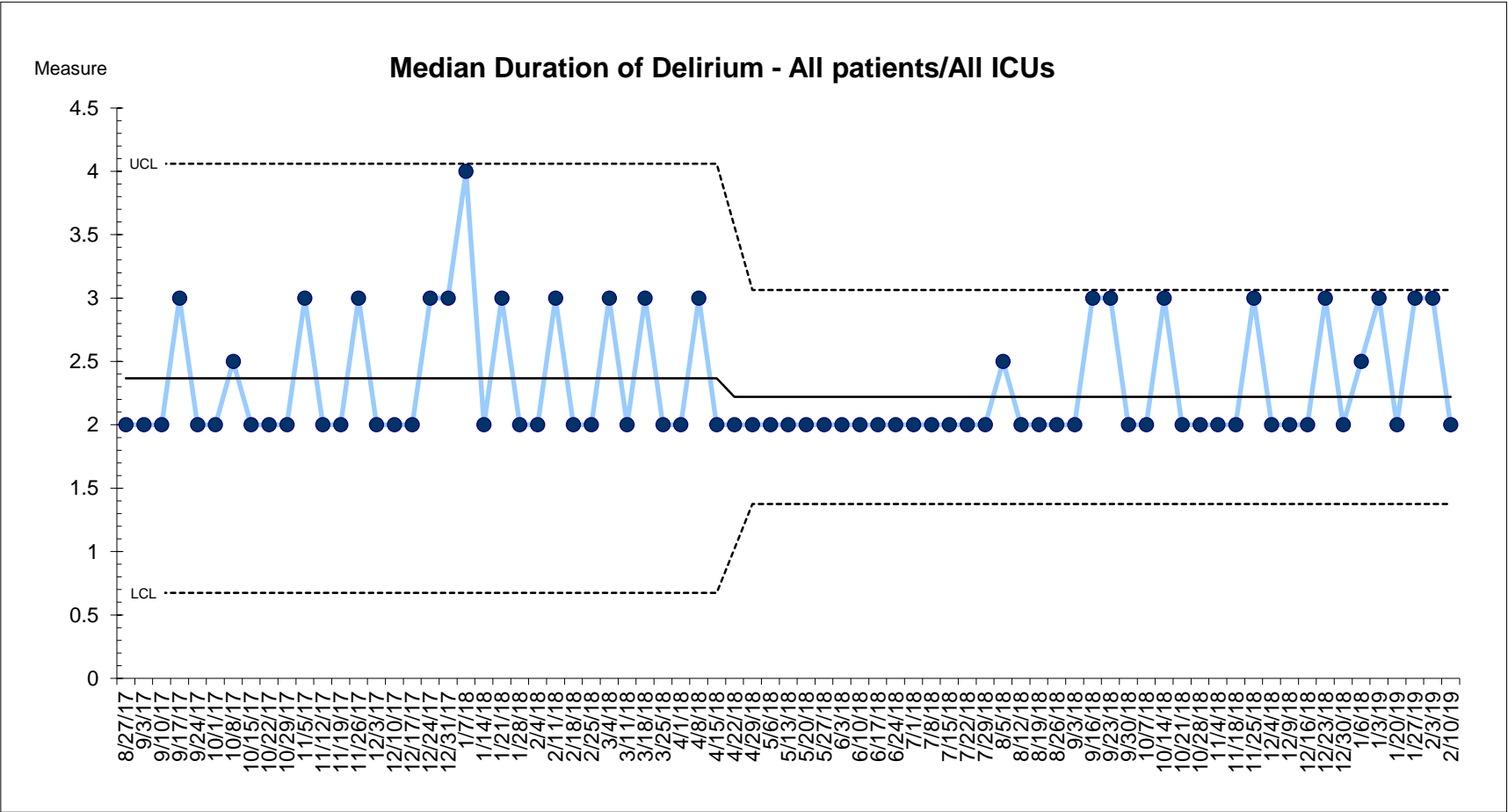


Overall 0.4 day (10 hour) reduction in median duration of mechanical ventilation

# ICU LOS

Unit	Pre: <u>Baseline</u> (5/17-2/18) Median ICU LOS Vented Patients	Post: <u>Current</u> (3/18-1/19) Median ICU LOS Vented Patients	Reduction in hours
#1	4.8	4.46	-8
#2	4.8	4.58	-5
#3	4.7	3.02	-40
#4	2.3	2.06	-6
#5	4.8	4.13	-16
#6	3.6	3.67	+1.7
#7	3.7	3.13	-14
#8	3.7	2.42	-30
#9	3.5	3.17	-8
#10	3.9	2.75	-28
#11	2.0	2.27	+6
#12	2.7	3.67	+24
#13	3.8	4.96	+27
#14	3.9	3.57	-8

# Delirium Duration

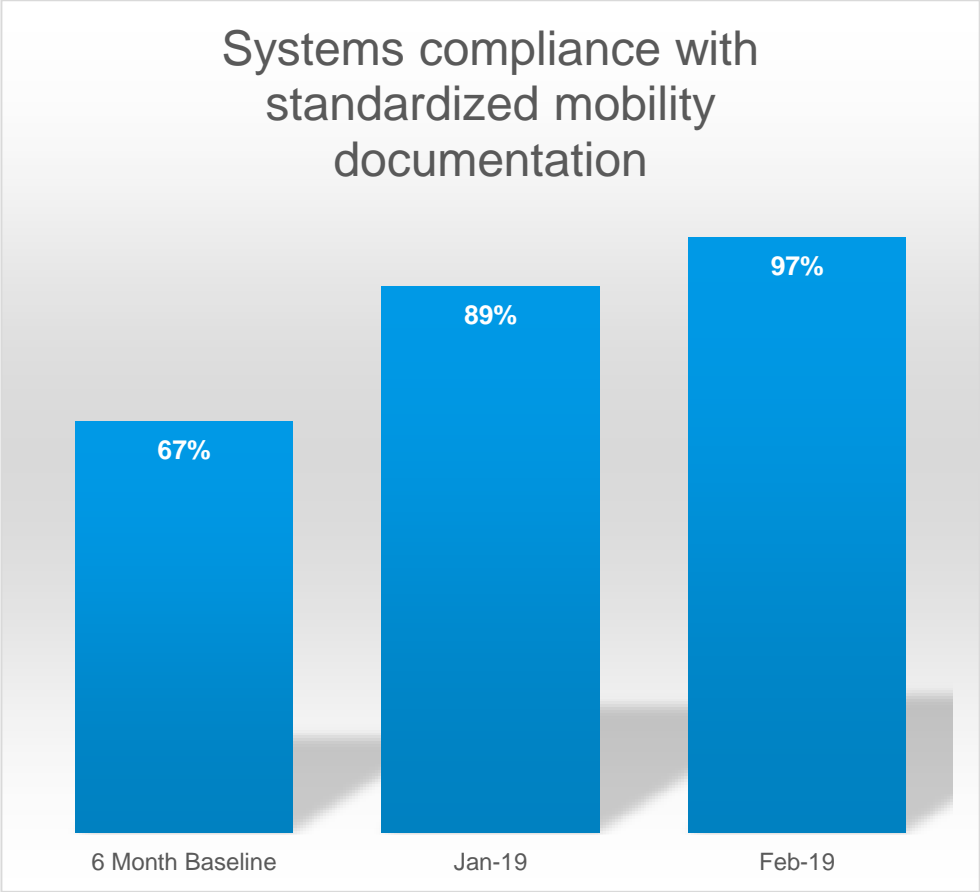


# **“E”- Early Exercise**

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- ♦ **Standardized daily mobility goal setting**
- ♦ **Performance Feedback**
- ♦ **Facilitator role and communication strategy**

# Standardized practice



## PennChart

Activity ↑ ↓

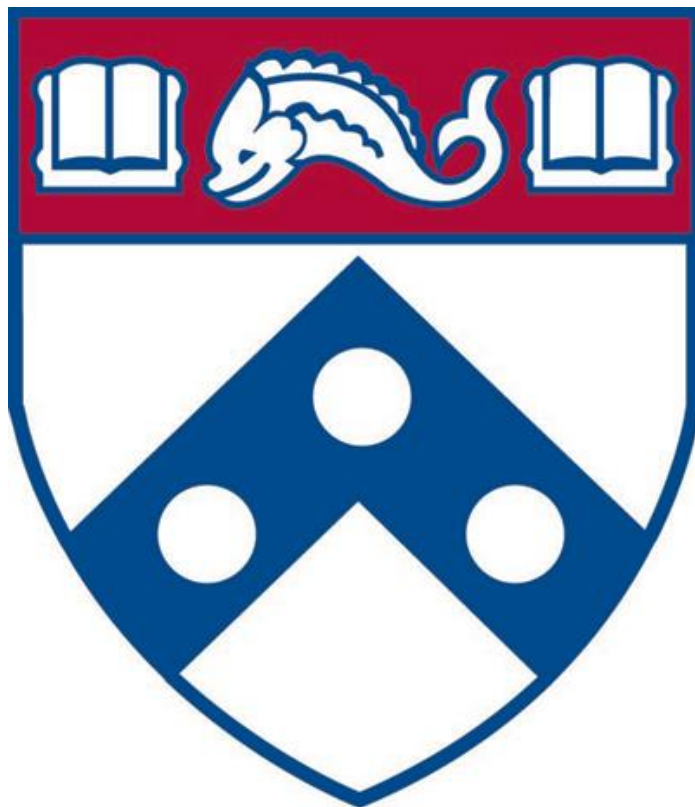
Select Multiple Options: (F5)

- Ordered bedrest, passively rolled
- Lying in bed, passively exercised
- Bed in chair position
- Bed in chair position, active movement with exercises
- Passively moved to chair (no standing)
- Sat on edge of the bed
- Stood in place
- Actively stood and pivoted from bed to chair
- Stood and marched in place (no walking)
- Walked with assistance X 2
- Walked with assistance X 1
- Walked independently with cane/walker
- Walked independently without cane/walker

# Goal Setting and Performance Feedback



	AWAKE	BREATHING	ACTIVITY
<b>0967A</b>  On Vent 3d / Mode <b>A/C</b> TV 350 / MV 9.4 / PS 0 Set Rate 22 / Actual 22 FiO <sub>2</sub> 60% / PEEP 7.5	<b>Sedation</b> <span>Consider Weaning Sedation</span> RASS -4 [-4, -3] past 17 hours / CAM UTA — fentaNYL gtt 75 mcg/hr	<b>NOT SBT READY</b> <span>Consider Weaning FIO2</span> DUE TO Hemodynamic instability AND High FiO <sub>2</sub> 60 O <sub>2</sub> Sat ...97>97>96>96>96>95	Baseline: <b>ambulates independently</b> 3/3/2019 Best Yesterday: <b>Sat on edge of the bed</b> 3/18/2019 4:00 PM Best Today: <b>Lying in bed, passively exercised</b> 3/19/2019 8:16 AM PT Consult Ordered: 3/19/2019
<b>0968A</b> MICU A4	<b>Sedation</b> RASS -1 [-1, 0] past 14 hours / CAM Negative <a href="#">Show one-time doses</a>	<b>TRACH COLLAR</b> O <sub>2</sub> Delivery tracheal collar	Baseline pre-admission mobility
<b>0969A</b>  On Vent 3d / Mode <b>SPONT</b> MV 8.5 / PS 12 Actual 24 FiO <sub>2</sub> 40% / PEEP 5	<b>Sedation</b> RASS +2 [-3, +2] past 13 hours / CAM Positive — fentaNYL gtt 75 mcg/hr — dexmedetomidine gtt 0 mcg/kg/hr <a href="#">Show one-time doses</a>	<b>SBT READY</b> Extub screen met? No an hour ago	Yesterday's peak level of activity
<b>0970A</b>	<b>Sedation</b> RASS -1 [-1, 0] past 17 hours / CAM Negative — fentaNYL gtt 50 mcg/hr	<b>VENTED + TRACHED</b>	Today's peak level of activity  PT/OT Consultation





# Preventing Opioid-Induced Respiratory Depression (OIRD) in Medical Surgical Patients: From Near Miss to a Technology-Enabled Interprofessional Process Leading to Improved Outcomes

Thomas P. Cleary, BSN, RN  
Scott D. Alcott, MSN, RN

# Why etCO<sub>2</sub> Monitoring

- Each year approximately 730,000 in-hospital cardiopulmonary arrests occur
  - ~ 50% received opioids prior to the arrest (Overdyk, 2011).
- Patients' pain management needs and satisfaction must be balanced with safety. (Milligan E., Zhang, Y., & Graver S., 2018, p.208).

Overdyk, F. (2011) Improving outcomes in med-surg patients with opioid induced respiratory depression. *American Nurse Today*, 6(11).

Milligan E., Zhang, Y., & Graver S. (2018). Continuous bedside capnography monitoring of high-risk patients receiving opioids. *Biomedical Instrumentation & Technology*, 52(3), 208-217

# Why etCO<sub>2</sub> Monitoring - Literature

- Pulse Oximetry has historically been the standard measure of oxygenation
  - Often a LATE indicator of hypoxia

(Felhofer, 2013; Hutchinson & Rodriguez, 2008; Overdyke, 2011; The Joint Commission, 2012).

- Post-orthopedic surgery patients
  - etCO<sub>2</sub> detected respiratory depression in 146 patients
  - Pulse oximetry detected respiratory depression in **only** 6 patients

(Hutchinson & Rodriguez, 2008).

- “The most severe adverse OIRD events were reduced when capnography was implemented on a high-risk group of patients receiving supplemental oxygen and having a concurrent order for a parenteral opioid”

(Milligan E., Zhang, Y., & Graver S., 2018, p.216).

Felhofer, K. (2013). Developing a respiratory depression scorecard for capnography monitoring. *Innovations in Pharmacy*, 4(3).

Hutchison R., & Rodriguez L. (2008). Capnography and respiratory depression. *American Journal of Nursing*, 108(2), 35-39.

Milligan E., Zhang, Y., & Graver S. (2018). Continuous bedside capnography monitoring of high-risk patients receiving opioids. *Biomedical Instrumentation & Technology*, 52(3), 208-217.

Overdyk, F. (2011) Improving outcomes in med-surg patients with opioid induced respiratory depression. *American Nurse Today*, 6(11).

The Joint Commission (2012). Sentinel Event Alert Issue 49. [http://www.jointcommission.org/assets/1/18/SEA\\_49\\_opioids\\_8\\_2\\_12\\_final.pdf](http://www.jointcommission.org/assets/1/18/SEA_49_opioids_8_2_12_final.pdf)

# Why etCO<sub>2</sub> Monitoring – Professional Standards & Guidelines

## Professional Standards & Guidelines

“End-tidal carbon dioxide monitoring is more likely to detect hypercapnia and respiratory depression”

– *American Society of Anesthesiologists*

“Guidelines recommend quantitative waveform capnography for adults to confirm endotracheal tube placement, to monitor CPR quality and to detect ROSC “

- American Heart Association Guidelines for CPR and ECC.



“Capnography is a superior way to evaluate ventilation...”

– *American Society for Gastrointestinal Endoscopy*

“Continuously monitor oxygenation, ventilation, and circulation during procedures that may affect the patient’s physiological status” ... “Improve recognition and response to changes in a patient’s condition”

– *The Joint Commission*

“Use capnography to detect respiratory changes caused by opiates...”

– *Institute for Safe Medication Practice*

“...non-anesthesiologist practitioner shall be familiar with the use and interpretation of capnographic waveforms to determine the adequacy of ventilation during deep sedation”

– *California Society of Anesthesiologists (CSA) 2009, Guidelines for Deep Sedation by Non-anesthesiologists*

# Case Study – Near Miss

## Why etCO<sub>2</sub> Monitoring

- A young patient was admitted to the general/medical surgical unit at EMC.
- The patient was known to be opioid tolerant based on her H&P. Her symptoms required the administration of opioid analgesics.
- At the time of her admission to the floor she was placed on continuous pulse oximetry. A 4mg dose of IV dilaudid was given for pain.
- The patient was accompanied by her significant other. As anticipated, the patient was sleeping and resting comfortably. Her initial assessment and vitals were within normal limits.
- About 45 min later, the significant other noticed a change in the patient's complexion and cognition. He called for the nurse.
- The nurse arrived to find the patient unresponsive and cyanotic. Upon further assessment she was found to be asystolic and a code was called.
- It was determined by a RCA that this patient became hypercapnic due to respiratory depression secondary to the opioid analgesia.
- This patient ultimately was sent to the ICU and successfully resuscitated and recovered despite the event.

## Outcome Objectives

1. Reduce and/or eliminate unplanned administration of a reversal agents for OIRD
2. Reduction of Rapid Response Team (RRT) calls and/or Code Blues (cardiac arrest) related to OIRD
3. Reduction of patients needing to be transferred to the ICU related to OIRD.

# How? - Show me the Money!

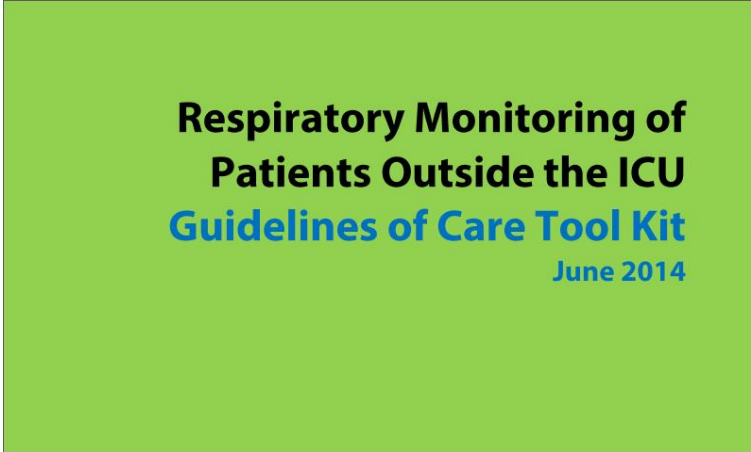
- One of the biggest challenges teams face when initiating a new pilot program is... Who is going to pay for this?
- Does your organization have a grant program to apply for funding?
  - In January 2016 we applied for an Albert Einstein Society Innovative Program Grant to fund our project.
  - Allowed us to purchase 10 Medtronic Cap 20i machines.

- Capital funding
- Training cost
- On-going operational expenses
- Bake Sale...?

Proposed Project Budget				
Income / Revenue				
Patient Charges	N/A			
Outside Contracts	N/A			
Total Revenue	N/A			
Expenses				
Personnel / Position	% of Time Spent on Project	Total Salary	% of time to be met through AES Funding	Amount to be met through AES Funding
Nurse Educator	10%	\$8,200	10%	\$8,200
Total Personnel				\$8,200
Non Personnel	Description	Total	Amount to be met through AES Funding	
Professional fees (contract, consultant)	N/A			
Supplies	33ml Canulas for ETCO <sub>2</sub>	\$1000	\$0	
Travel and Meetings	N/A			
Training	45 RNs for 1 hour of training	\$1,575	\$1,575	
Evaluation	Included as part of Nurse Educator salary			
Equipment	ETCO <sub>2</sub> - Monitors - 15 @ \$2195 ea	\$32,925	\$32,925	
Other (please describe)				
Total Non-Personnel				\$34,500
Total				
Total Revenue	\$0			
Total Expenses	\$43,700			
Total Grant Request	\$43,700			

# How? – Protocol Development

- To Risk Stratify or Not?
- How to Risk Stratify
- How frequent is frequent enough for vital signs and assessment
- Role of Pulse Oximetry
- Role of Capnography
- Available tools



## Respiratory Monitoring of Patients Outside the ICU Guidelines of Care Tool Kit June 2014

### San Diego Patient Safety Council



San Diego Patient Safety Council (2014). 2013 Respiratory monitoring of patients outside the ICU tool kit. San Diego Patient Safety Council

## Inclusion Criteria for Protocol/ OIRD Assessment in Interactive IView

### Criteria

High Risk: Patients that meet 2 or more of six criteria-- **Monitor etCO<sub>2</sub>**

Moderate Risk: Patients that meet at least 1 of the six criteria– **Consider etCO<sub>2</sub> Monitor**

Low Risk: Patients that do not meet any of the six criteria– **etCO<sub>2</sub> NOT indicated**

- 1) Opioid Infusion Therapy—PCA (with and without Basal), CADD pump or Epidural infusion.
- 2) Recent Unplanned Administration of Reversal Agents.
- 3) Known or Suspected OSA/Sleep Disorder as assessed by STOP-BANG score  $\geq 6$
- 4) Opioids and/or Concomitant sedatives.
- 5) Stacking (i.e. multiple modalities used with overlapping half-life and potencies) repeat IV/IM opioids, addition of PRN benzodiazepine/sedative.
- 6) General Anesthesia in the past 1 to 24 hrs.

# How? - Training

- Multifaceted Approach (Blended Learning)
- Included RNs and Respiratory Therapy
- Online HealthStream module created and to be completed prior to the hands-on class.
  - ANCC Course with CEs for Nursing (Basic & Advanced)
  - AARC Course with CEs from Respiratory Therapy (Basic and Advanced)
  - Product-specific training through vendor web link
- Two 1-hour hands-on training class led by Einstein Nursing Education and Medtronic's clinical team.
  - **Key – Case Study Approach**
- Providers – Memo written by Chair of Anesthesiology disseminated to all medical staff through Medical Staff affairs
  - Chairs discussed at Medical Staff Board and Divisional Meetings

# How? – Patient Education

- Discuss with patient the purpose & procedure
- Provide card and review key points
- Show video on Get Well Network
- Reinforce as needed
- Remain patient-centered, remove if patient refuses & document education

## MONITORING YOUR BREATH MATTERS. **HERE'S WHY.**

Microstream™ Capnography



**Breath monitoring can help save lives**  
Breath monitoring, or capnography, measures how much you're breathing. Some medications can slow down your breathing and heart rate. If that happens, an alarm will let your doctor or nurse know they should come and help.

**How breath monitoring works**  
The plastic tubing on your face is connected to a capnography monitor. The monitor measures your breath each time you breathe out. An alarm will let your doctor or nurse know if your breathing:

- Becomes shallow
- Speeds up
- Slows down

**Why the scoop over your mouth is important**  
The scoop over your mouth monitors breath from your mouth. The prongs in your nose measure breath from your nose. So if you switch between breathing through your nose and breathing through your mouth, you're always monitored.

**The alarms are noisy — but necessary**  
The alarms let your doctor or nurse know if your breathing changes. Use the alarms as a reminder to take a deep breath.

**Drinking liquids with breath monitoring**  
Sipping water or eating ice chips doesn't interfere with breath monitoring. However, your doctor or nurse will let you know when it's okay to do so.

**How long your breath will be monitored**  
This is different for every patient. Generally, you'll be monitored until your doctor thinks your breathing is stable.



Visit [VerifyEveryBreath.com](https://www.verifyeverybreath.com) to learn more about why monitoring with Microstream™ capnography is important.

# How? - Implementation

- OIRD assessment – Every patient/every shift
- Medtronic's Clinical Product Specialist
  - Rounding on the floor for real-time clinical support and tracking
  - Continuing real-time education
  - Patient feedback
- Nurse Educators rounding on floor for first 24 hours and then daily for the 1<sup>st</sup> week
- Nursing and Respiratory leaders rounding
- Go-live support Job Aids
- Hard copies and electronic copies of the protocol
- Data Tracking tool

# Challenges

## Alarm Management

- Alarm Fatigue
- IPI – is it useful in this patient population?
- When to act?

## Vendor Choice

- Partnership
- Dedication to success of the pilot/initiative
- Collaborative education
- Active Dashboard

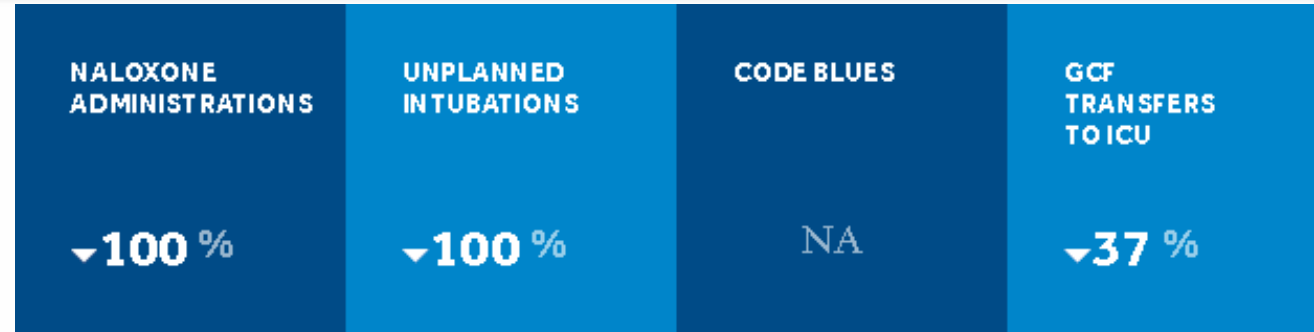
## Data Collection

- How long can data be stored
- Method by which data is downloaded
- Are the results of the data distinct

# Outcome/Process Measures – Success!!

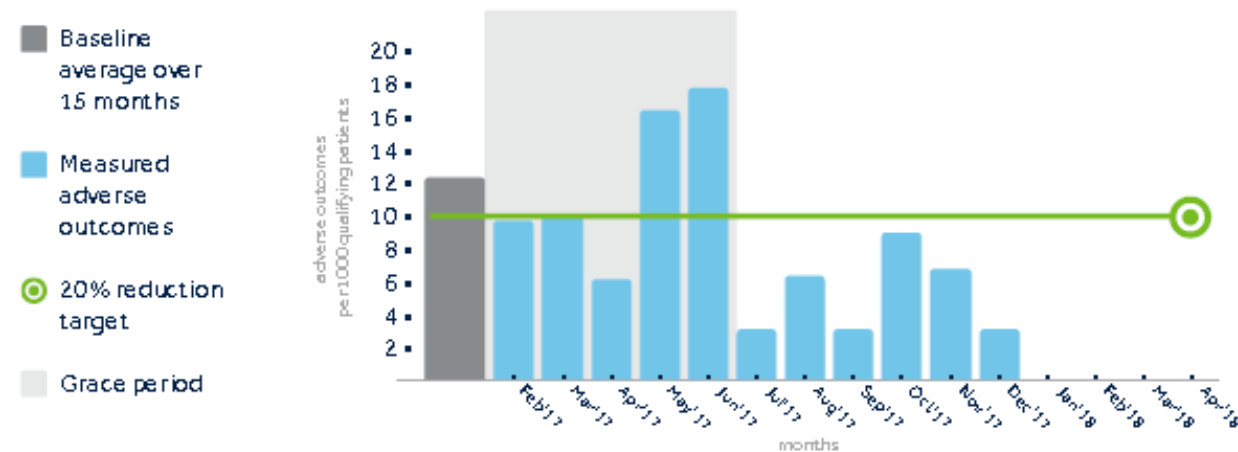
- 80-85% compliance with the OIRD screening in real-time (first 90 days)
- July 2017 - December 2017
  - 100% reduction in Narcan administration.
  - 100% reduction in unplanned intubations.
  - 37% reduction in transfers to the ICU from GMF.
  - 58% total reduction in measured adverse outcomes.
  - Estimated \$144k in cost savings from the prevention of harm.
- Alarm fatigue was addressed by limiting or alleviating the High and Low false alarms that were being triggered by patients due to their mobility, independence and tolerance of opioids.

# Outcome/Process Measures – Success!!



## ADVERSE OUTCOMES TREND

6 months of participation since start of the measurement period



# Financial Outcomes

**\$36,994.80**

GRANT DOLLARS SPENT ON 10  
MEDTRONIC CAP20p MONITORS

**\$2k**

**TOTAL SPEND ON GCF  
CAPNOGRAPHY CONSUMABLES**

total spend includes any spend on GCF Capnography  
consumables since the start of the measurement period

**\$ 144k**

ESTIMATED SAVINGS BASED ON  
PATIENTS WHO DID NOT SUFFER AN  
ADVERSE OUTCOME

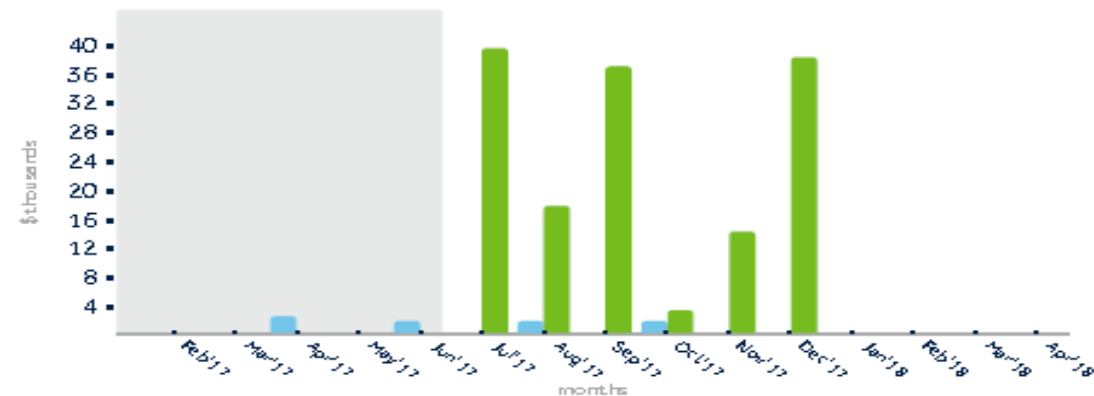
**\$ 18k**

Cost per patient to your hospital (default is \$18k<sup>1,3</sup>)

## FINANCIAL SAVINGS TREND

6 months of participation since start of the measurement period

- Estimated savings based on patients who did not suffer an adverse outcome
- Spend on GCF Capnography consumables
- Grace period



## June 2018 - Case Study

- Patient was brought to the floor at change of shift from an uneventful recovery in PACU.
- Reported from PACU nurse that the patient did require IV narcotics in PACU for comfort, which she received before coming to the floor.
- After report was given, the day shift nurse and night shift nurse on the floor proceeded to do a bedside handover.
  - Upon entering the room, the night shift nurse assessed that the patient was very somnolent and difficult to arouse.
  - Based on our current OIRD assessment process for all patients admitted to 3 East (and now 3 West) the patient ruled-in for etCO<sub>2</sub> monitoring via capnography which was initiated.
  - The initial reading on the monitor showed a CO<sub>2</sub> level of 72 (which is critical).
  - A rapid response was called and when the rapid response team arrived, with just the results from the capnography monitor the team was able to intervene with Narcan and BiPAP.
  - The patient slowly became arousable and her CO<sub>2</sub> dropped back down to a more normal level, allowing the patient to remain on the med/surg floor to continue her recovery and was eventually discharged in the expected time.

- Without capnography, this story could have had a much different outcome.
  - The patient could have needed difficult and painful needle sticks, additional labs, possibly a CT scan to rule out a stroke, intubation and a transfer to the ICU.
  - These interventions would have caused a great deal of stress to the patient and her family, a longer stay, and an extreme increase in the cost of her care.
- The bedside handover process utilized by our highly-skilled team led to immediate assessment using the OIRD protocol, and initiation of this essential intervention, **capnography monitoring**, saving this woman's life!

# Awards and Presentations

- First Place Winner – Delaware Valley Quality and Patient Safety Award – November 2018
- HAP-HIIN - Pennsylvania Patient Safety Authority Statewide Webinar Presenter in collaboration with Institute for Safe Medication Practices (ISMP), September 19, 2018.  
[http://collab.hapquality.org/HAP/media/Archive/HiIN/ADE/Webinars/09.18.18%20ADE%20Preventing%20OIRD%20in%20Med.%20Surg.%20Patient/9-18-18\\_ADE\\_Preventing-Opioid-Induced-Respiratory-Depression-\(OIRD\)-in-Medical-Surgical-Patients\\_recording.mp4](http://collab.hapquality.org/HAP/media/Archive/HiIN/ADE/Webinars/09.18.18%20ADE%20Preventing%20OIRD%20in%20Med.%20Surg.%20Patient/9-18-18_ADE_Preventing-Opioid-Induced-Respiratory-Depression-(OIRD)-in-Medical-Surgical-Patients_recording.mp4)
- IHI National Forum December 2018 – Orlando, FL – Poster presentation
- IHI Patient Safety Congress 2019 – Houston, TX – Poster presentation
- Invited Panel Discussion –Vizient (PSO), Dallas, TX, April 2019
- Pennsylvania Patient Safety Summit – Seven Springs, PA – Poster Presentation, May 2019
- Invited Presentation - Premier Breakthrough Conference, June 2019
- Podium Presentation – AACN Trends in Critical Care, October 2019, Atlantic City, NJ

